

# Latin-American and Caribbean Leadership Network For Collective Action and Learning on Coastal Ecosystems

9 countries and 17 programs  
Eco-Costas  
Coastal Resources Center

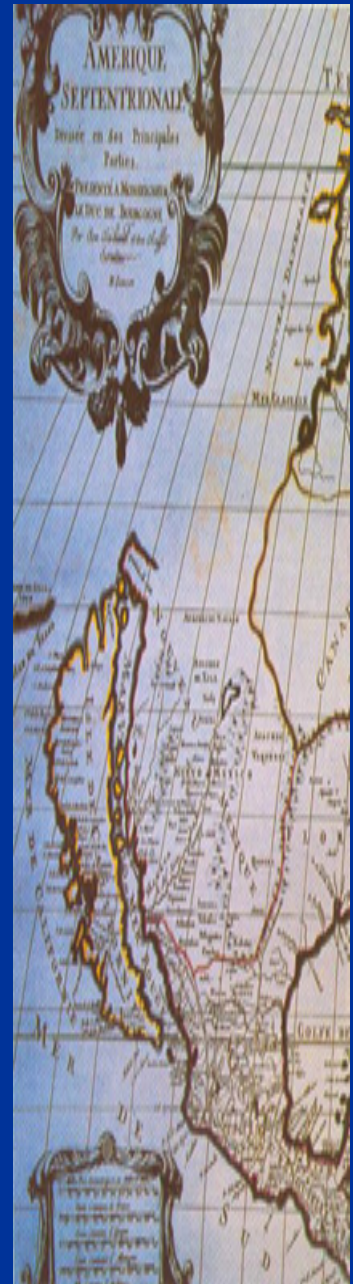


Gulf of California  
Case Study



**NOS** NOROESTE  
SUSTENTABLE

# The Challenge of Coastal Governance in LAC



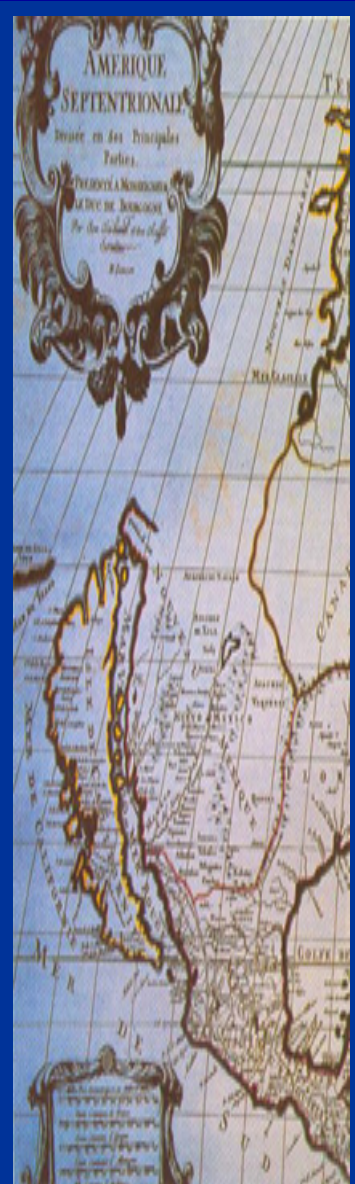
1. Initiatives operating in isolation.
2. Different views of the world between the donor and the implementers.
3. Lack of operational framework (actions, outcomes and socio-political context).
4. Lack balance between the complexity of the issues and the institutional capacities.
5. Lack of mechanisms for adaptive management.
6. Program ownership lies in the donor and not in local leaders and their constituencies.
7. Lack of funding continuity.

# LAC Leadership Network

## Vision.

The processes of ICM in LAC are based on:

- Construction of national and regional agendas thru a participatory process.
- Development of methodologies, tools and good practices.
- Systematization of lessons that promote the sustainable management of the coastal ecosystems.

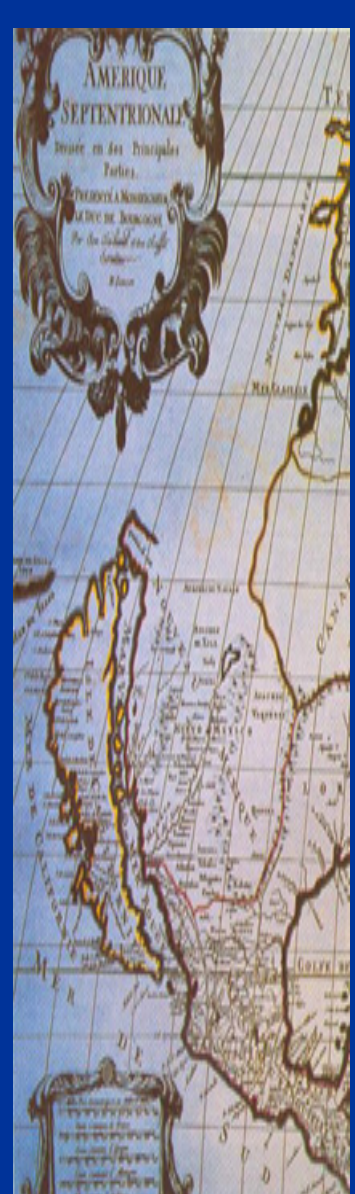


# LAC Leadership Network

## Objectives

Bring together the LAC leaders of mature ICM initiatives to:

- Develop a common language.
- Build knowledge and skills among the programs.
- Involve private sector in coastal governance initiatives.
- Promote standards and guidelines for best practices.
- Articulate a regional agenda with sustained influence on governmental initiatives.



# LAC Leadership Network

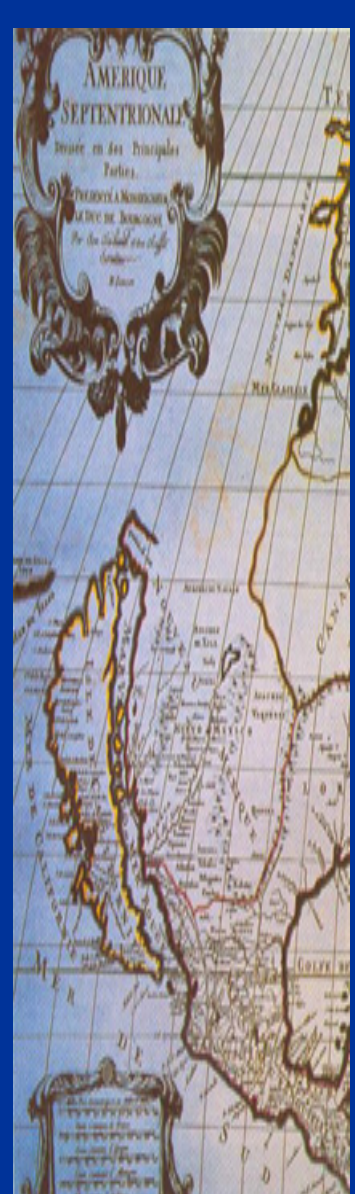
## Governance baselines

### 1. Understanding the Past

- timeline for past 50-100 yrs (PSR)
- trends in major resources/activities
- governance capacity assessment

### 2. Design For A Desired Future

- goals for selected issues
- strategies/major activities
- monitoring design



# The Gulf of California A Unique Ecosystem



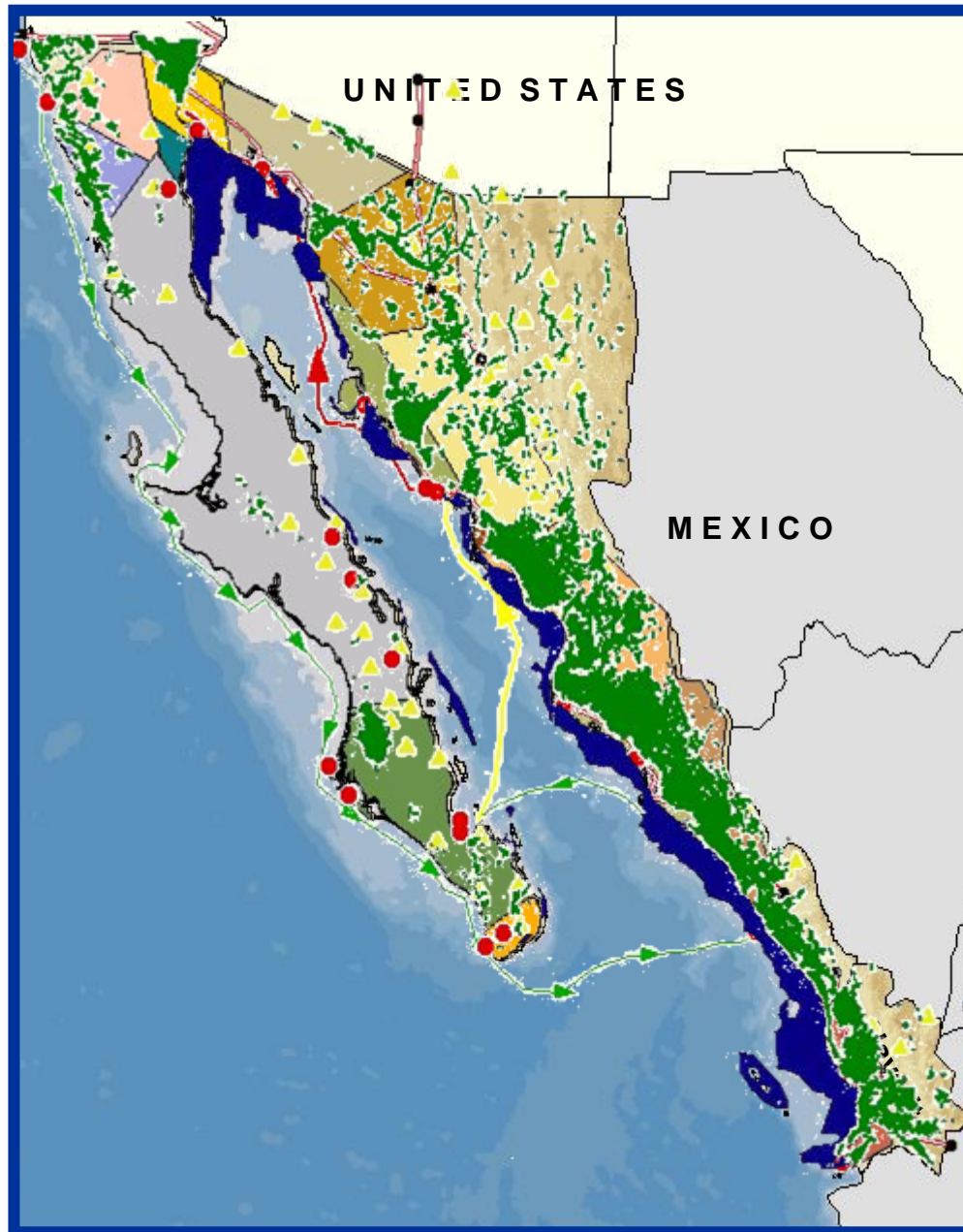
- Marine area  
387,820 Km<sup>2</sup>
- Terrestrial area  
410,482 Km<sup>2</sup>
- High primary  
Productivity  
two upwellings per year
- Coastal wetlands  
600,000 ha
- Mangroves  
256,000 ha
- 930 Islands
- Marine Habitat
  - Coral reef
  - Rocky reef
  - Soft sea beds
  - Seagrass beds
  - Hydrothermal vents

# Biological Importance



- Areas of Biological Importance
- Marine and Coastal Protected Areas, less than 4% and 0.004% is no-take zone

# History of the region's transformation



**16 Native ethnic groups**

**Christian missions**

**1522 - 1821**

*Subsistence agriculture*

*Cattle*

*Mining*

**Communications**

*Steam boats 1852-1906*

*Railway route 1882-1930*

**Fisheries**

*Outboard-motors boats*

*1930*

*Shrimp trawlers 1940*

**Mechanized agriculture**

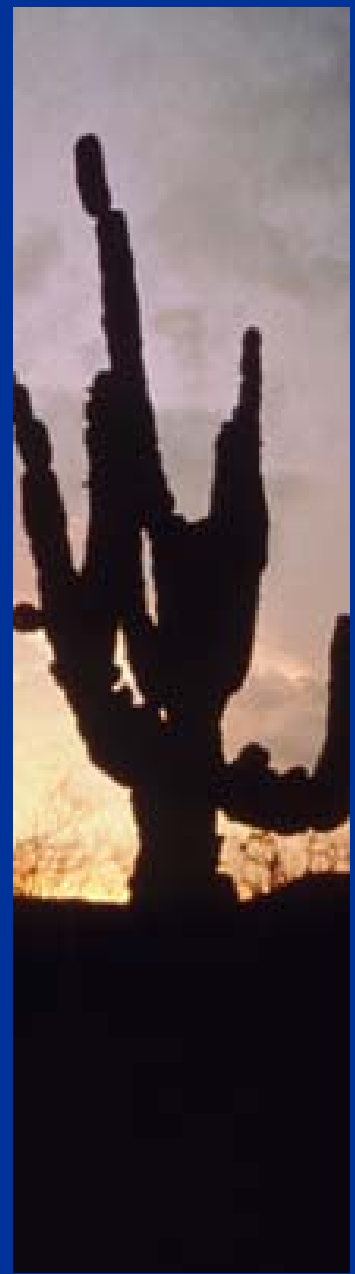
**1940**

*Dams*

*Agriculture district*



# Evolution of Institutional Framework



50's to 70's

Government

- National Fisheries Institute
- Regional Centers for Fisheries Research

Resources users

70's to 80's

Government

- State Universities
- Regional Research Centers
- Sea of Cortez Research Society

Resources users

Academy

90's

Government

- International NGOs
- Local and National NGOs
- Government presence in PA's
- SEMARNAT
- G of C Coalition
- ALCOSTA
- FMCN

Resources users

NGO's

2000

Government

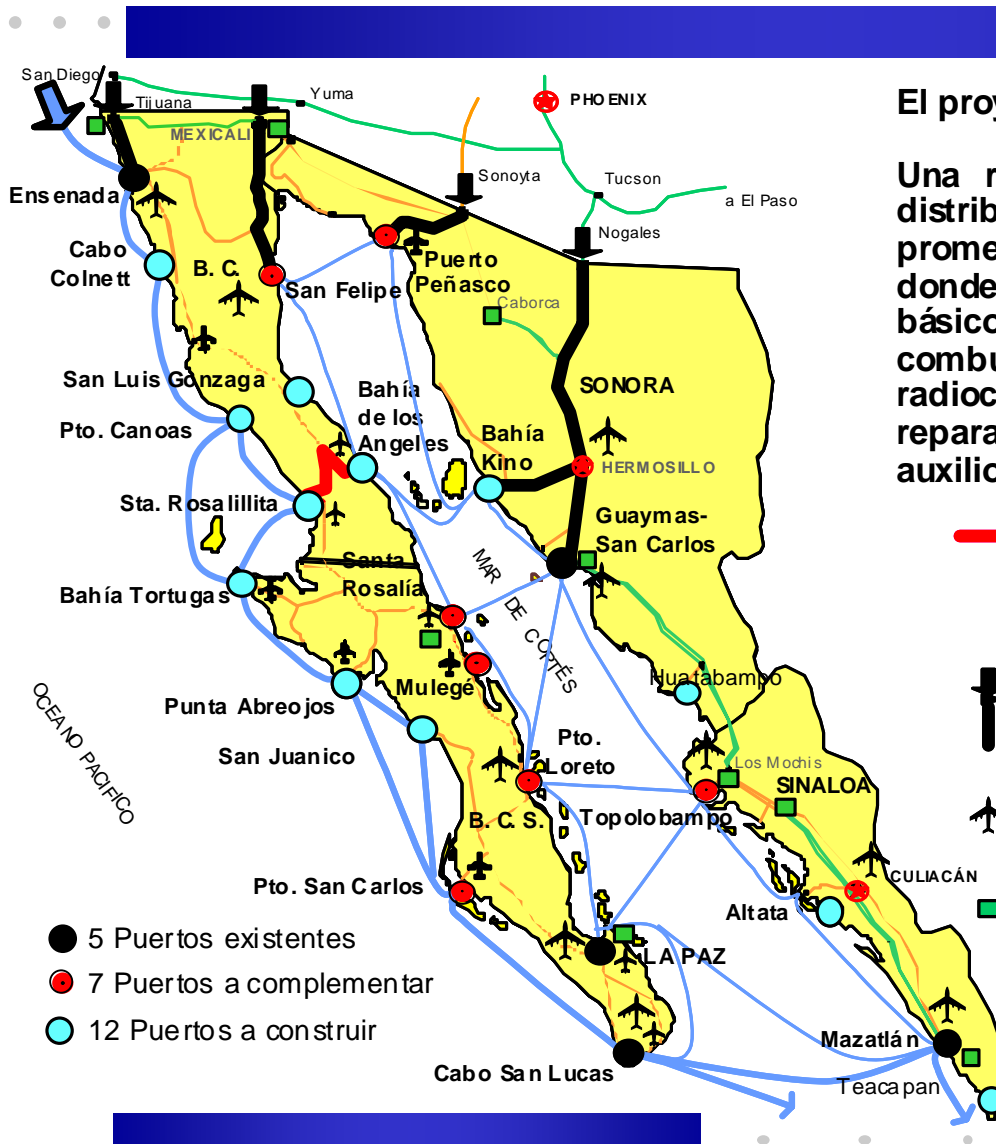
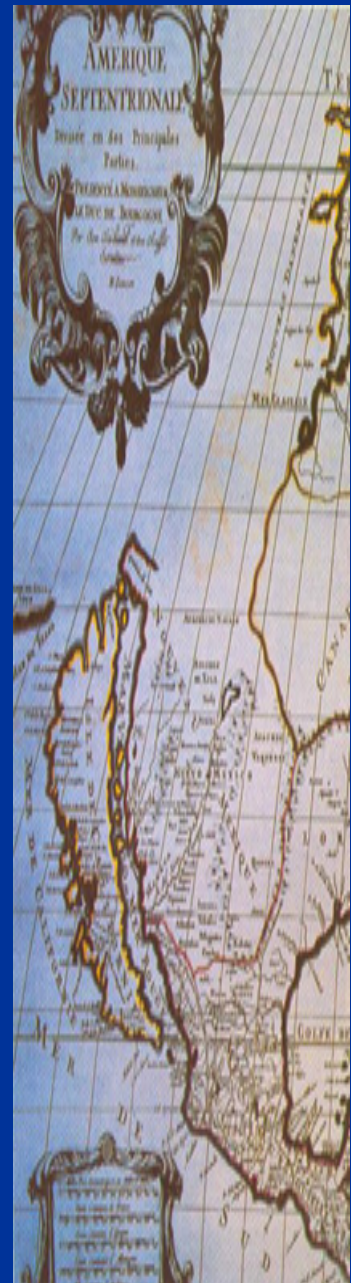
- NOS
- Gulf of California Fund
- Ecosystem Based Management

Resources users

NGO's

Academy

# The Nuatical Ladder



El proyecto consiste en:

Una red de 24 puertos de abrigo distribuidos a una distancia promedio de 90 millas náuticas, en donde se proporcionen los servicios básicos de atraque, suministro de combustible, avituallamiento, radiocomunicación, marina seca, reparaciones menores, abrigo y auxilio en casos de emergencia;

— Un puente terrestre para el traslado de embarcaciones del Pacífico al Mar de Cortés;

↑ Cuatro rutas de internación para embarcaciones remolcables;

✈ Veinte aeropuertos y aeródromos de apoyo;

■ Un sistema de distribución de combustibles a todos los puertos.

# Ordenamiento Ecológico Marino y Costero Terrestre

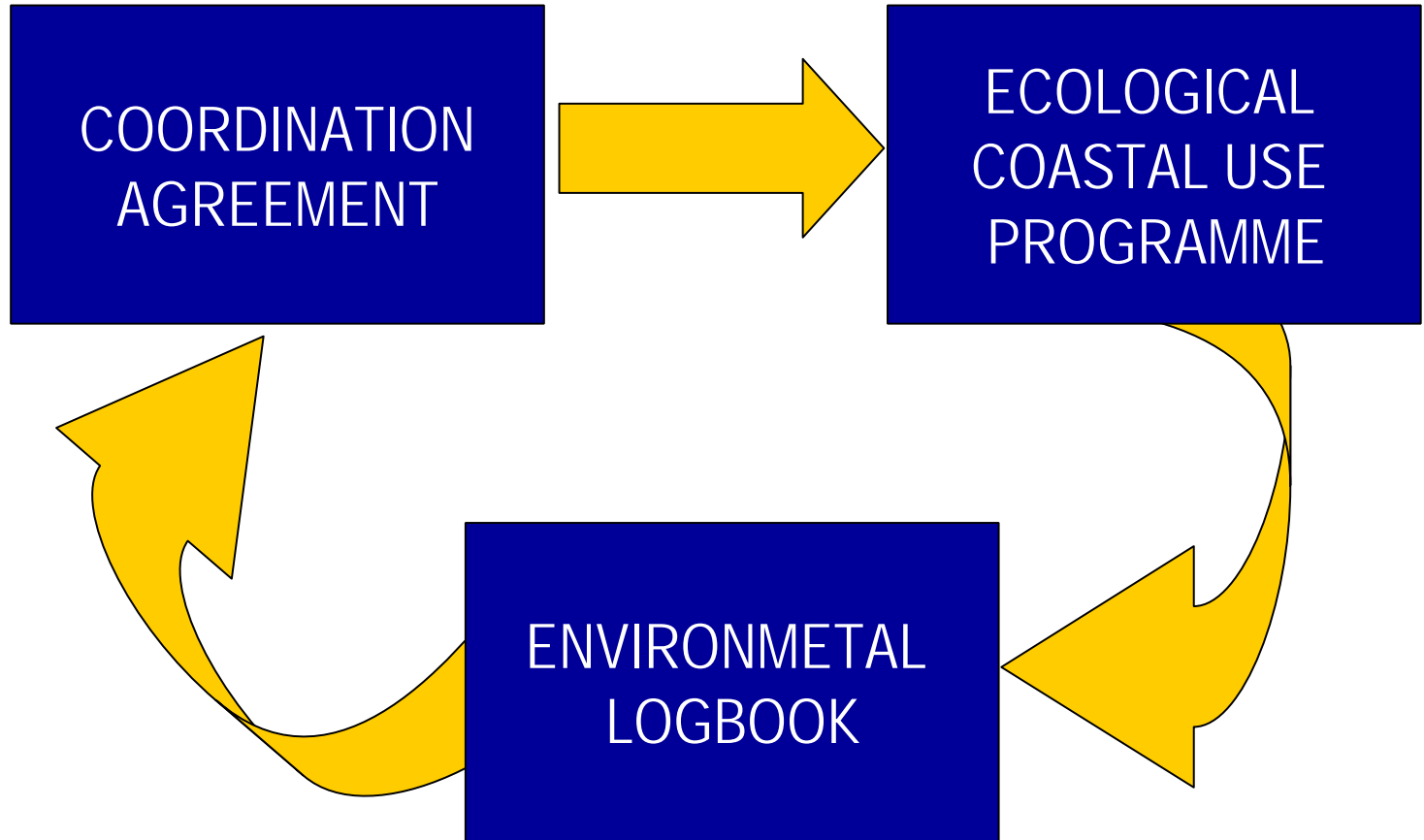
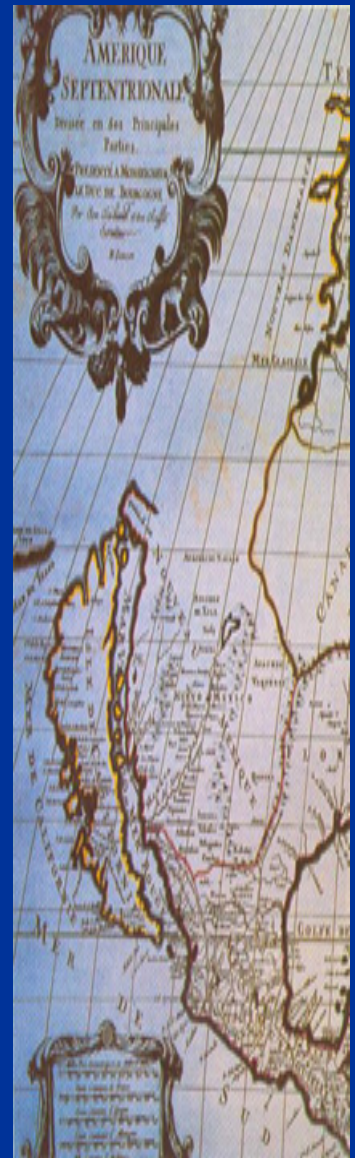
## Coastal-Marine Ecological Use Plan

### Coordination Agreement

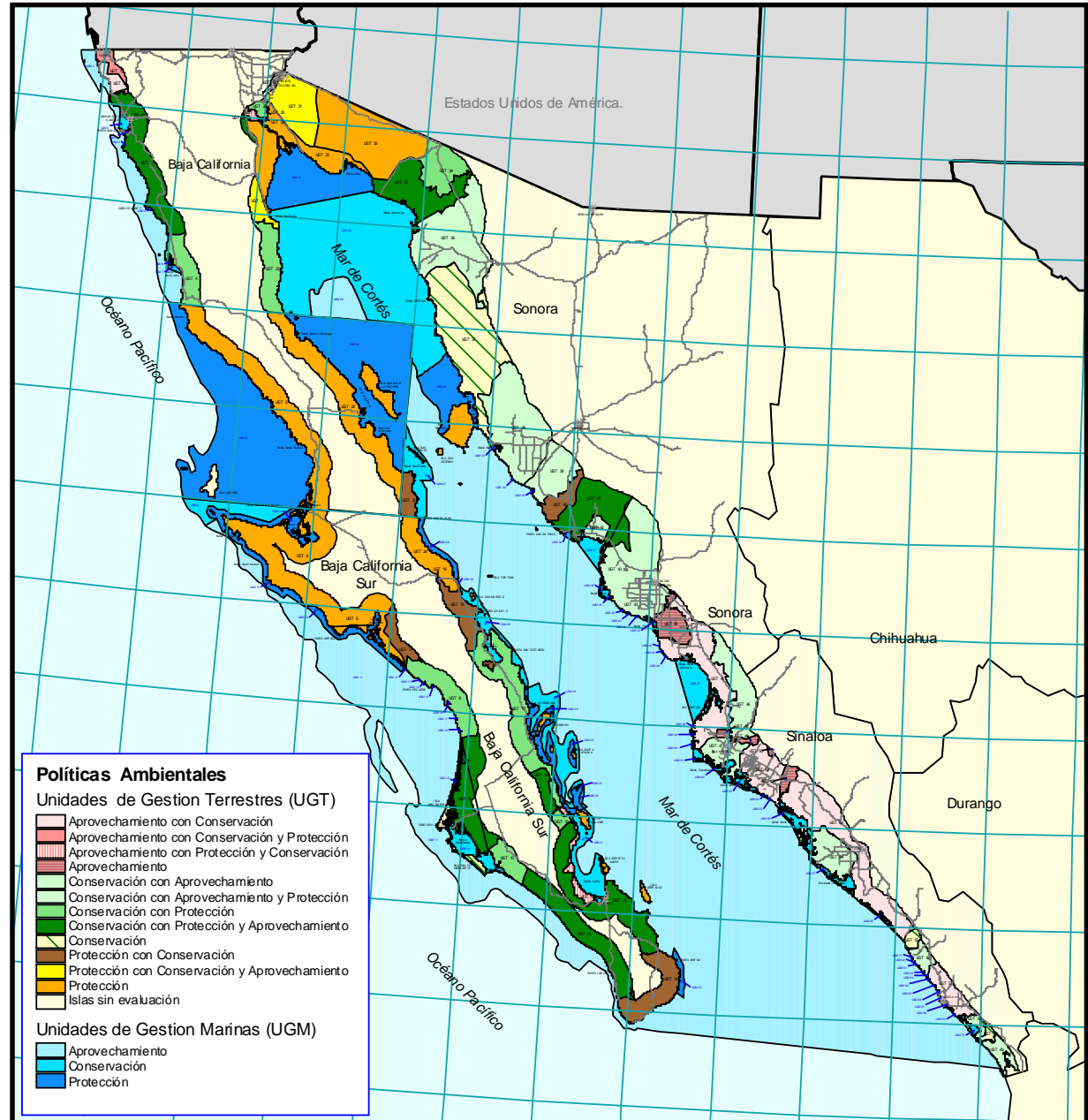
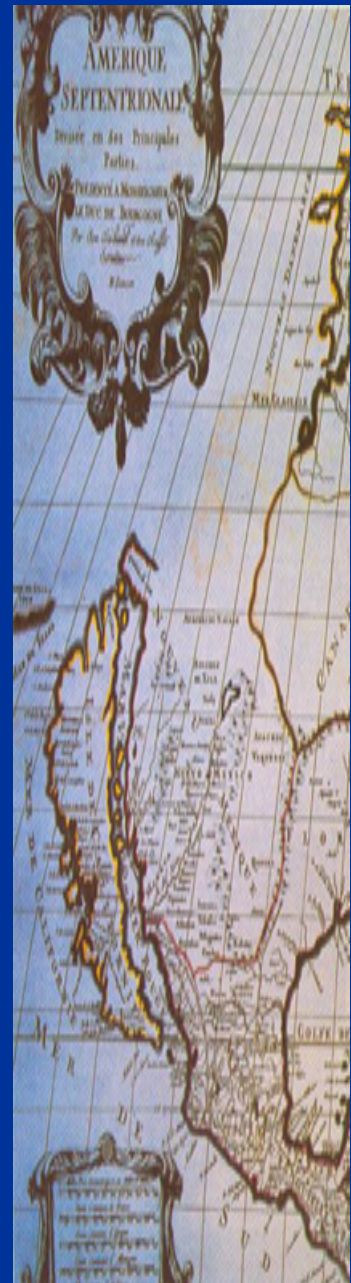


*David and Lucile Packard Funadation*

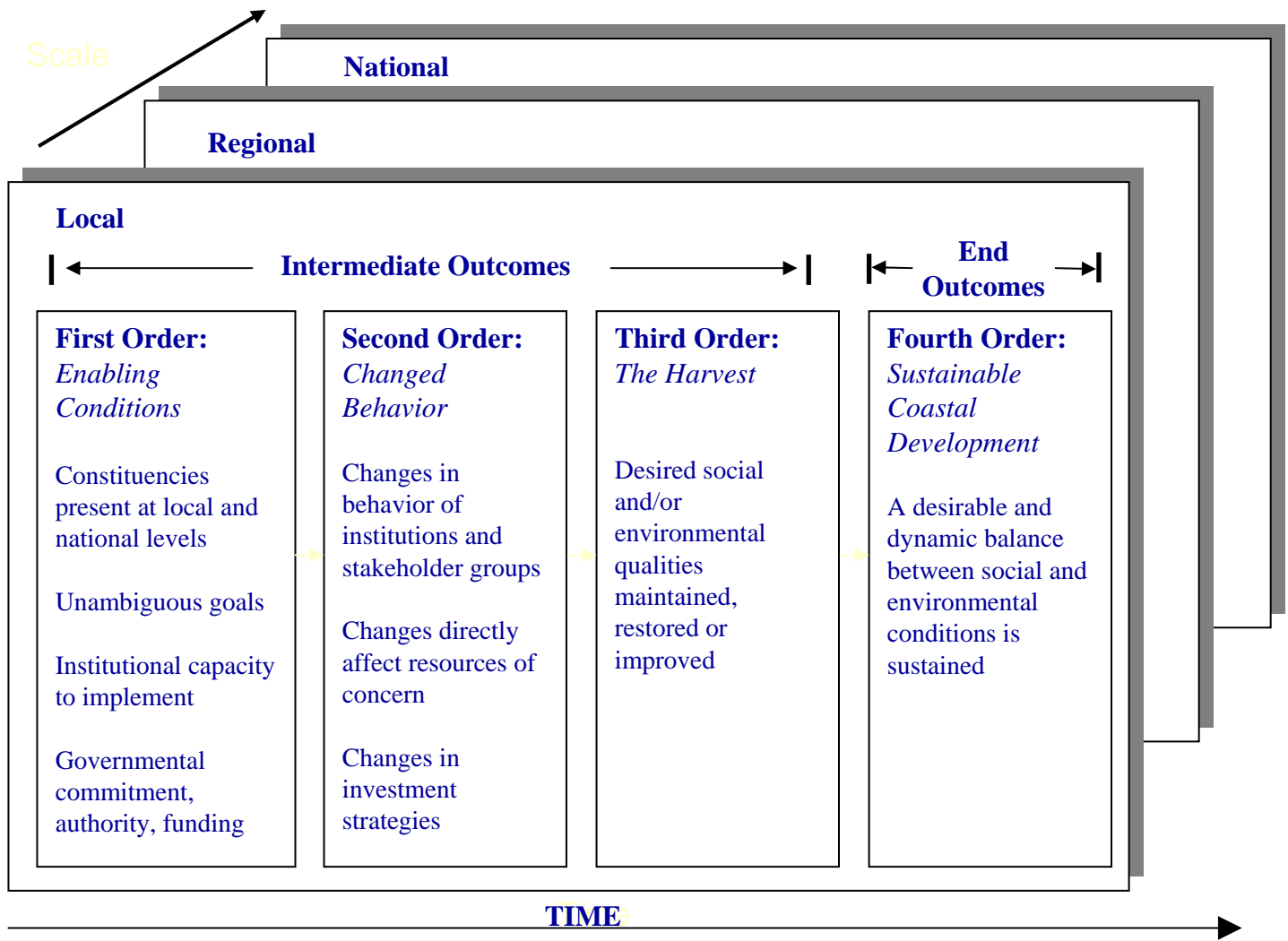
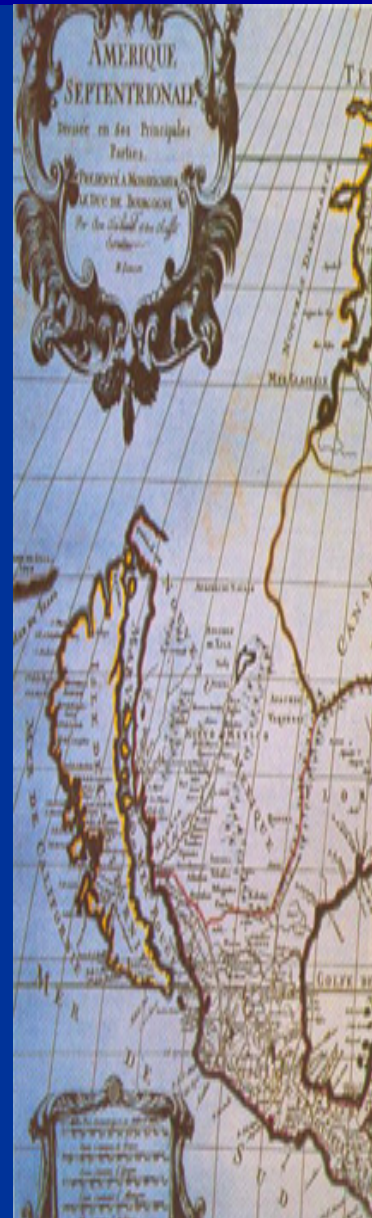
# Coastal-Marine Ecological Use Plan and Outputs



# Proposal for Coastal and Marine Uses



# Order of Outcomes in ICM



From: Olsen, 2003

# NOROESTE SUSTENTALBE INITIATIVE (NOS)

for social well being and conservation



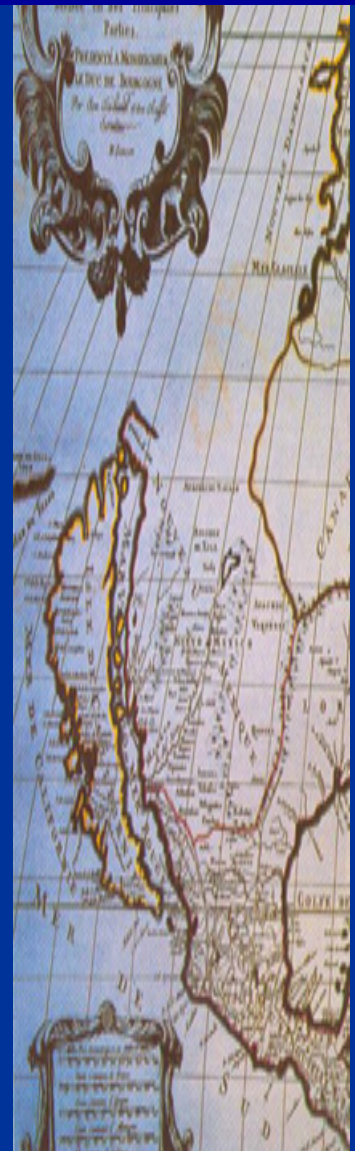
**Leaders in the  
business community**

**Leaders in the  
environmental community**



**Leaders in national  
and state government**

# NOS has been organized as an Open Network of Collaboration



1. ICM deals with complex problems that require interagency participation.
2. Need to involve a very diverse number of stakeholders (public, private, NGOs, community)
3. Needs innovative forms of management and changes in the governance system.
4. Revise existing institutional arrangements.
5. Collaborative action requiring commitment to the whole. One element of the total picture.
6. High degree of risk taking. Trust and relationships.

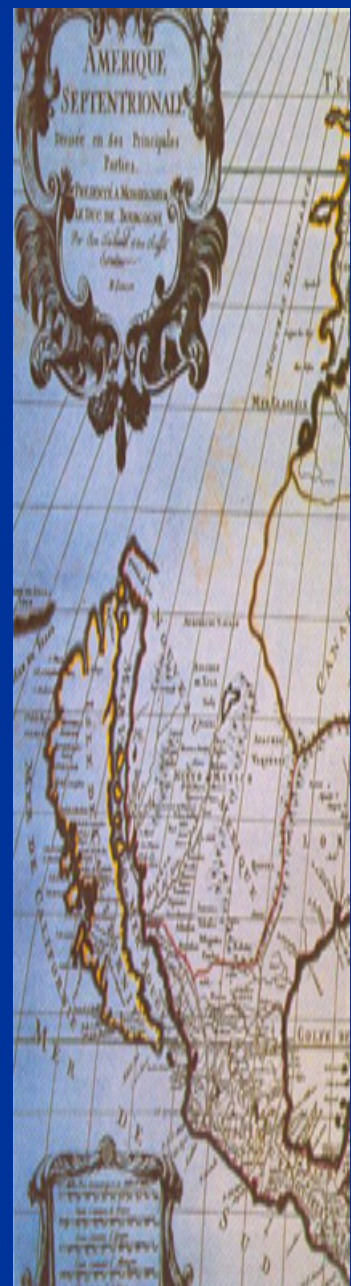


# A critical path to a positive future

## Articulate and communicate common regional vision that:

- ✓ Addresses the major issues and stakeholder interests
  - ✓ Specifies ambitious, measurable goals
- ✓ Negotiates a Regional Agreement through stakeholder negotiations and public review
- ✓ Secures core funding and an implementing structure
  - ✓ Secures highest-level government endorsement

# Collaboration and Learning Across the Region



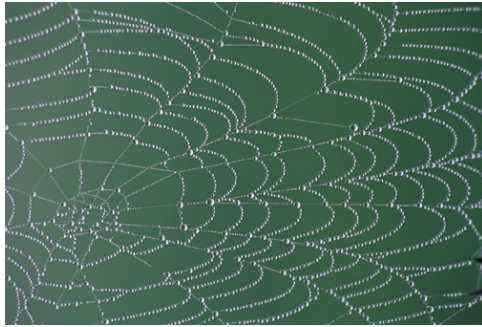
Ecocostas "A Network for Learning" and "A Vehicle of Hope"

- Systematization of lessons on ICM.
- Develop Governance baselines.
- Construction of national and regional agendas.
- Development of methodologies, tools and good practices.
- Building knowledge and skills among the programs.
- Private sector involvement in coastal governance initiatives
- Promote standards and guidelines for best practices.
- Articulate a regional agenda.



THANKS

# Our Learning



**Collaborative intersectoral efforts to define solutions to threats are critical for conservation.**

**Governance structures are very important for real natural resource management.**



**Marine protected areas are useful tools to control open access and support fisheries management.**

**Ultimately, negotiating behavior changes produces long-term results, not the imposition of the values of one group on another**



# Global Learning



**Sustained progress towards clear measurable goals is being made at the Large Coastal Ecosystem (LCE) scale**

- **Australia's Great Barrier Reef**
- **The North American Great Lakes**
- **The Wadden Sea**
- **The Chesapeake Bay**



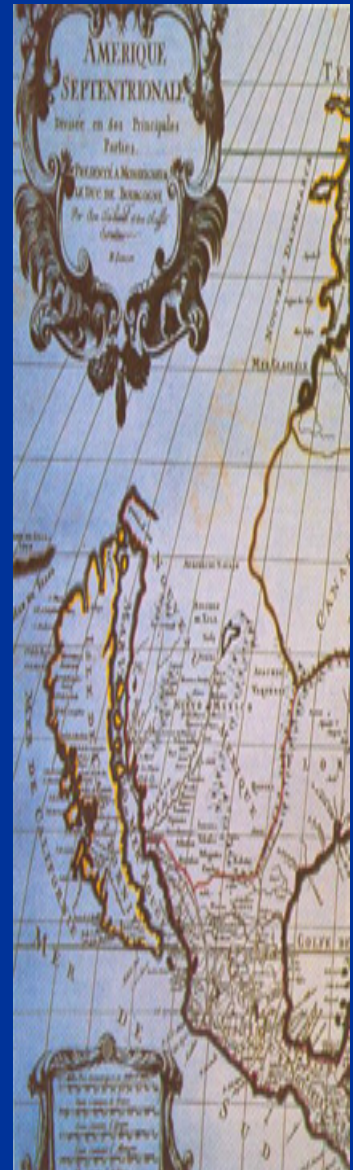
**The greatest returns on investment are seen when LCE management occurs before biodiversity qualities are lost**

# LAC Leadership Network

## Objectives

1. Promote access to information, generate a common language, increase regional connections, and built knowledge and skills.
2. Identify effective methods and practices. In particular those that bridged planning and analysis with implementation.
3. Identify mechanisms to involve business leaders in the coastal governance initiatives.
4. Promote best practices and standards for use of international donors.
5. Consolidate efforts and increase synergies among leaders of ICM and their initiatives.
6. Articulate and promote a regional agenda that influence effectible and sustainably.

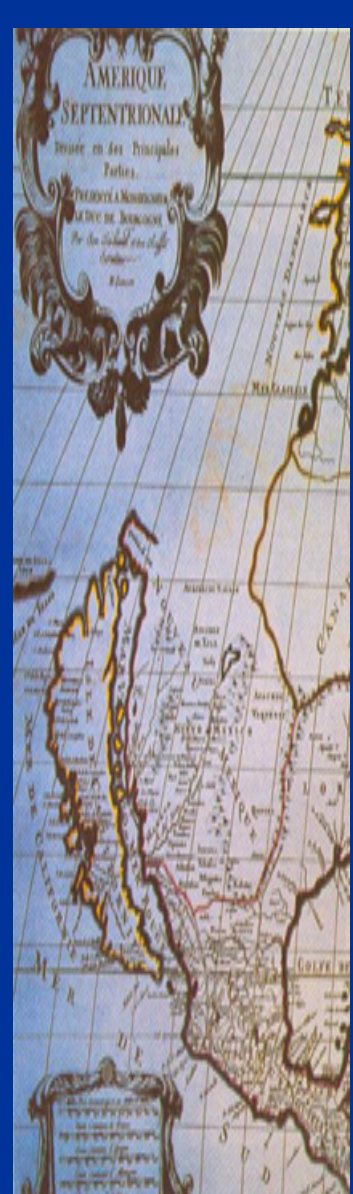
*David and Lucile Packard Funadation*



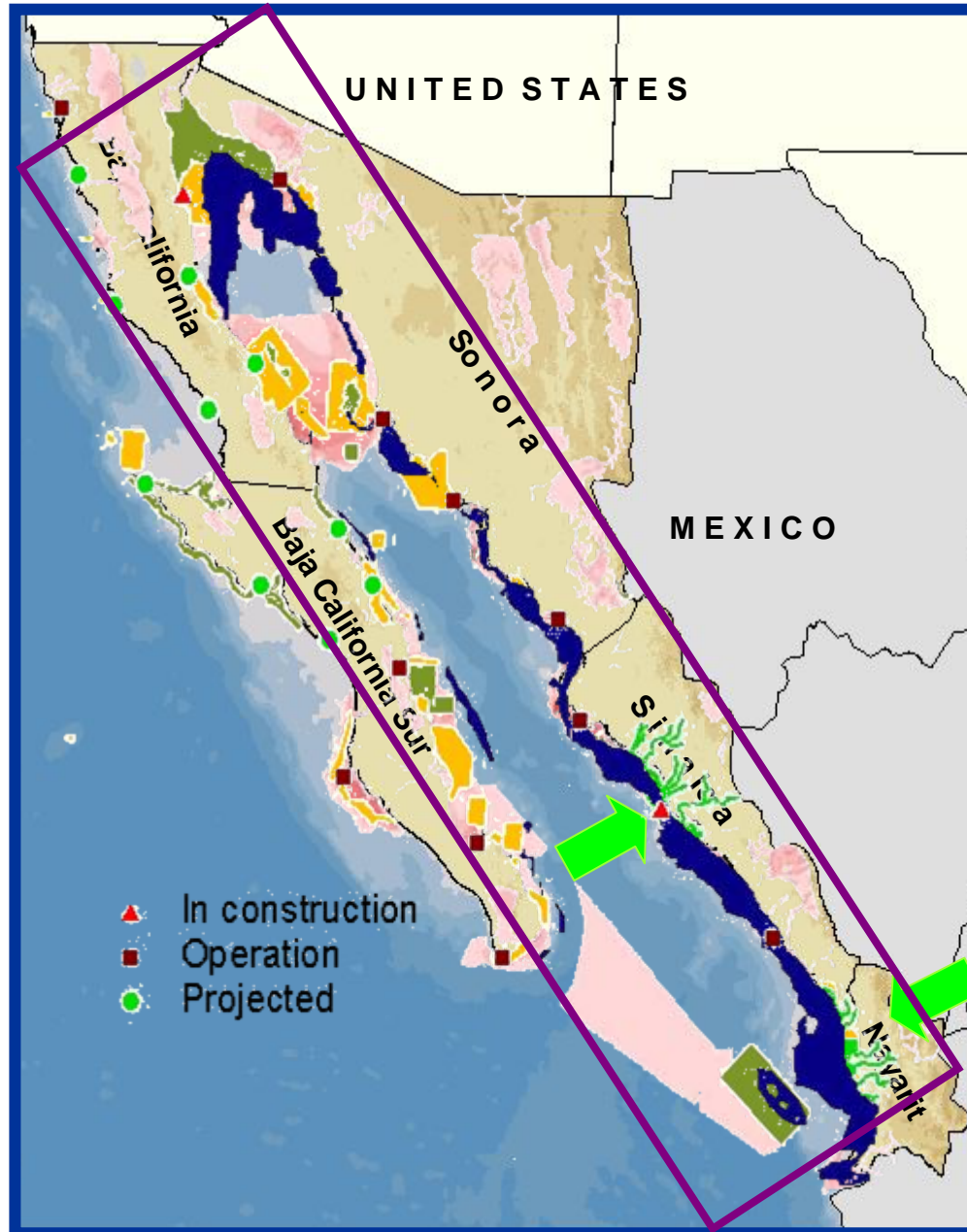
# LAC Leadership Network

## Thematic axes

1. Baseline information and outcome mapping.
2. Development of tools and good practices on themes of common interest.
3. Establishment of a platform for regional leadership on coastal sustainable development.
4. Knowledge management to improve the design and implementation of ICM.



# Priorities for Conservation



- ▲ In construction
- Operation
- Projected

- Improved management of protected areas
- Establish new MPAs
- Integrated management of coastal wetlands
- Reduce shrimp trawlers fleet and Improve technology
- Reorientation of the Nautical Staircase
- Common regional vision



# Prime Fishing Grounds



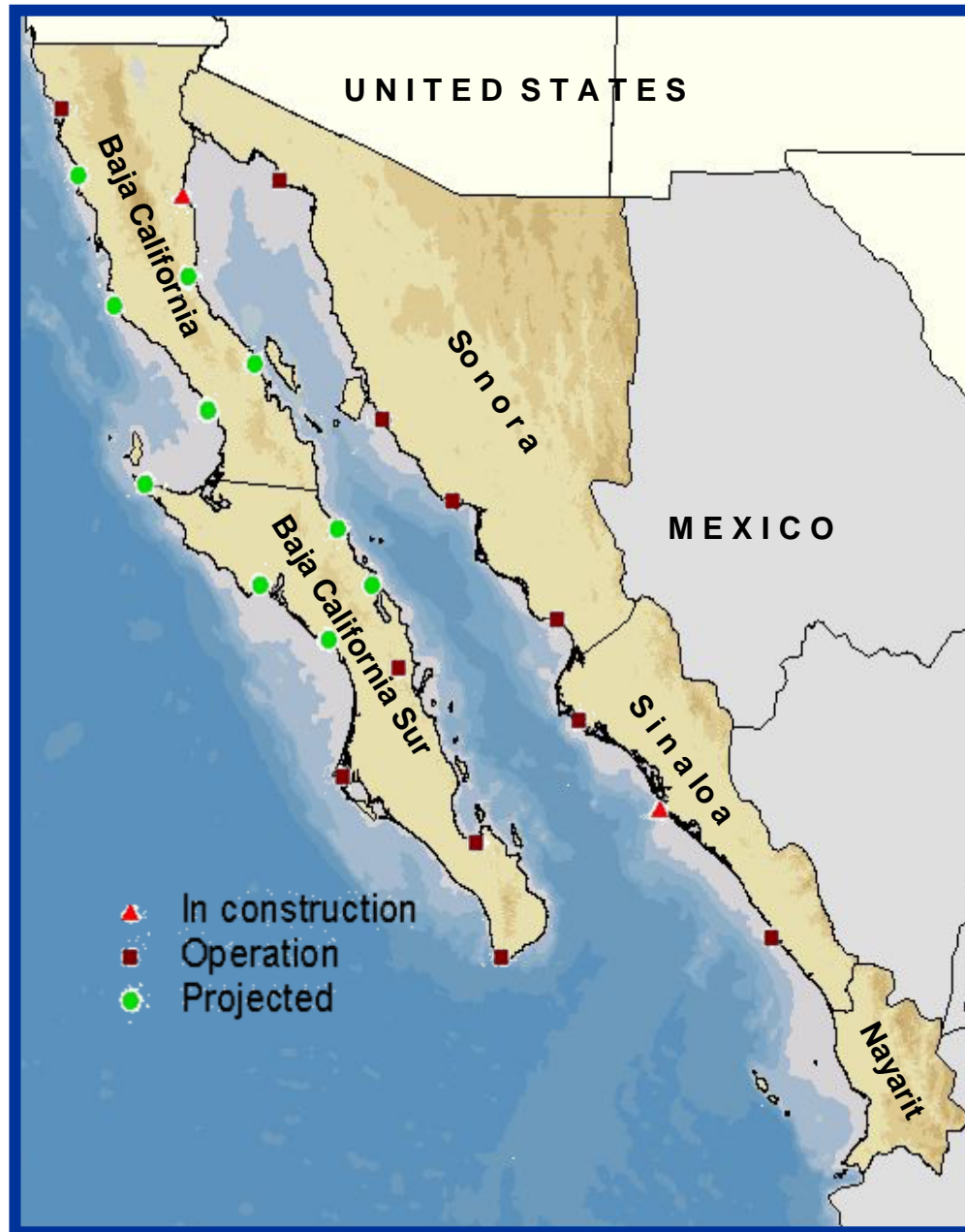
**Small scale fishery**

**Shrimp trawling**

**Sardine fishery**

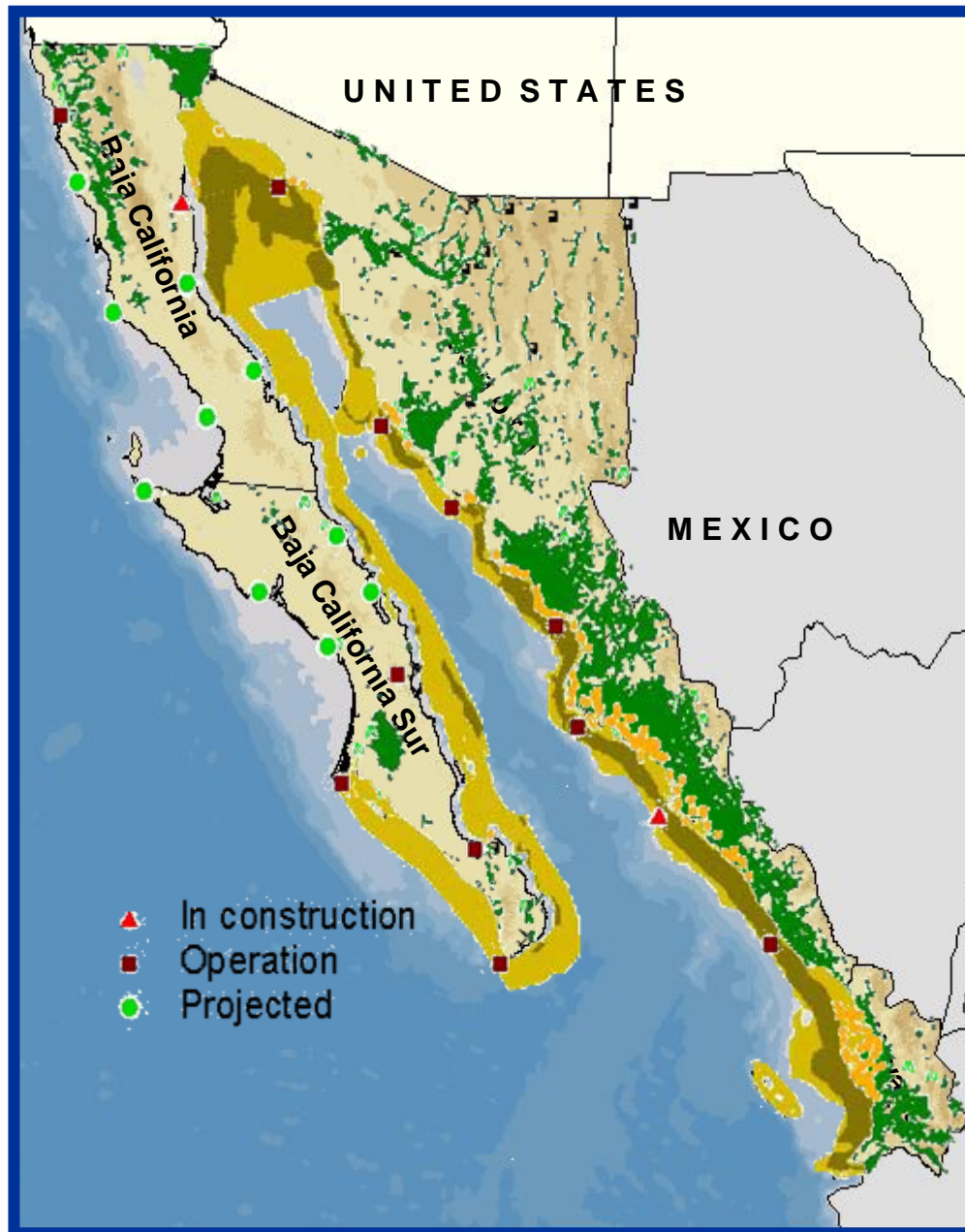
**Sport Fishing**

# Priorities for Nautical Tourism



**Marina-based  
Tourism**

# Socio - economic trends



**Contributions to regional economy (av. 20 yr growth)**

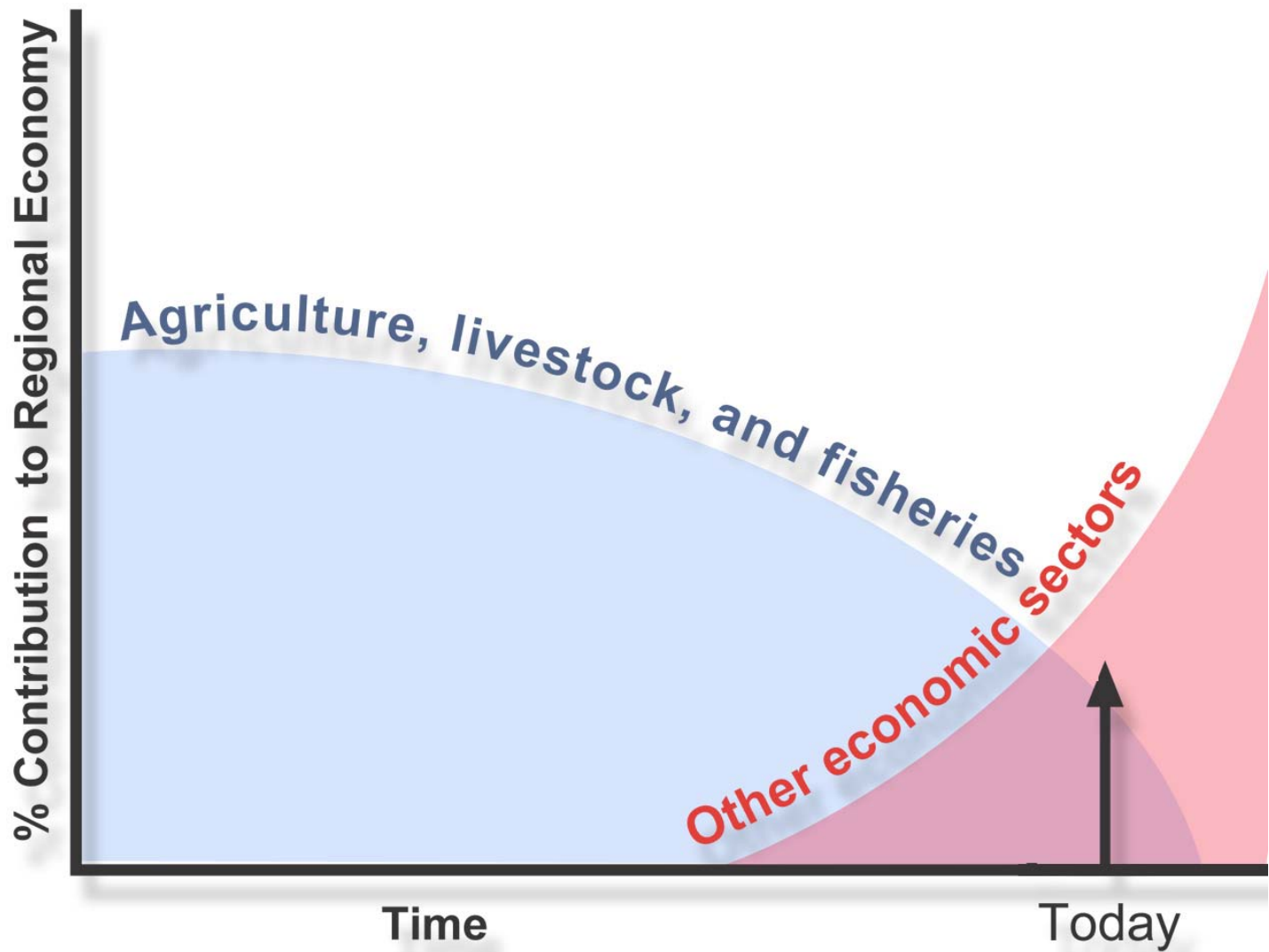
**Commerce, Tourism  
33.8% (4.5)**

**Financial services  
15.9% (5.8)**

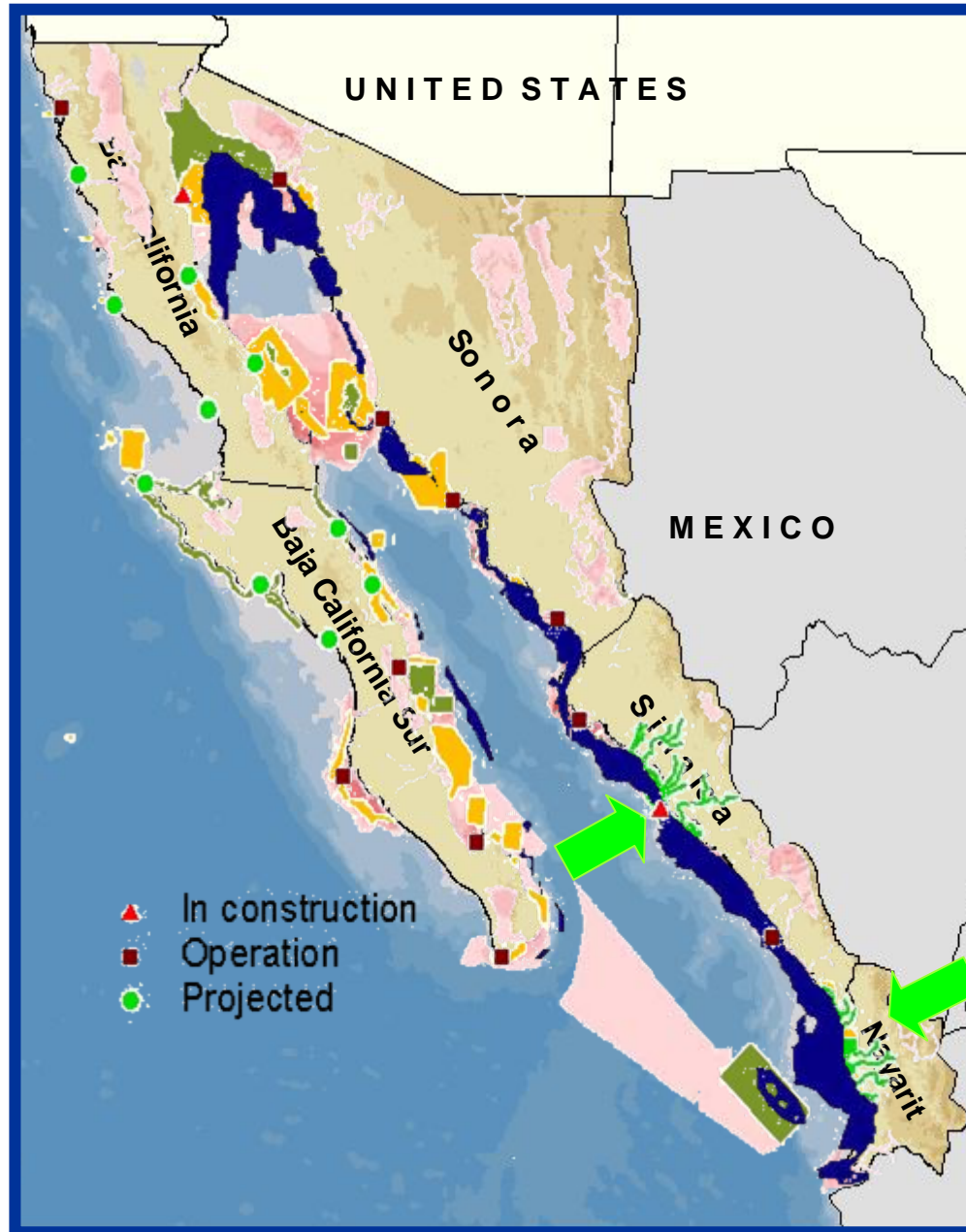
**Manufacturing  
18.2% (4.7)**

**Agriculture, livestock, mining and fisheries  
11.2% (0.7)**

# Socio - economic trends

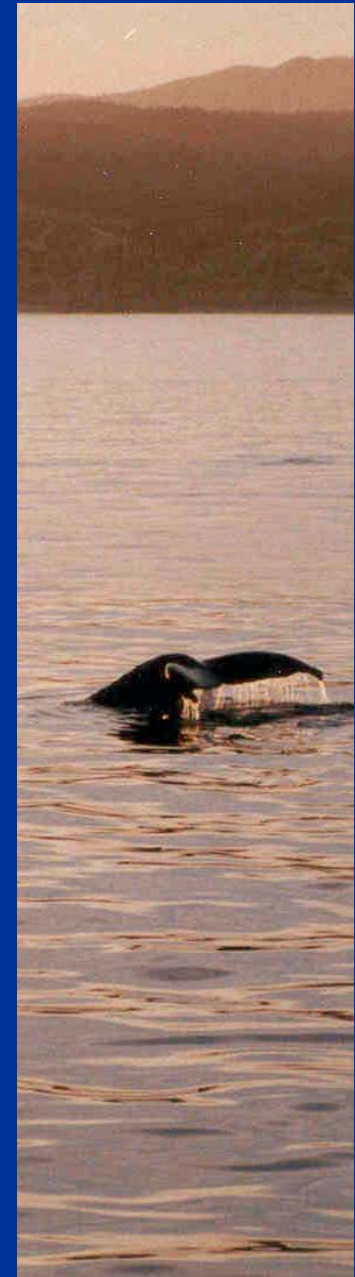


# Priorities for Conservation



- Improved management of protected areas
- Establish new MPAs
- Integrated management of coastal wetlands
- Reduce shrimp trawlers fleet and Improve technology
- Reorientation of the Nautical Staircase

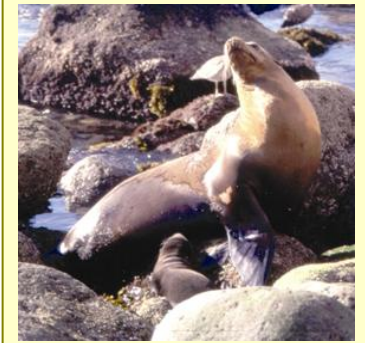
# Biological richness



**6,000 species of marine macro fauna**



**891 fishes**



**34 marine mammals**



**181 seabirds**



**6 marine reptiles**



**4,853 macro-invertebrates**



**831 endemic species**  
*Phocoena sinus* Vaquita  
*Totoaba macdonaldi* Totoaba



**16 IUCN Red List**

# New Methods Of Managing: Network Management

1. Building Relationships to Key
2. Listening to Others
3. Allowing Enough Time and Flexibility
4. Building Coalitions
5. Mobilizing Support
6. Learn how to capitalize on their interdependencies.

